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18 JUL 1972

DDI-202572

MEMORANDUM FOR: Acting Deputy Director for Intelligence

SUBJECT: Request for Papers for the National  
Intelligence Program Memorandum

Paul:

1. As you know, the President's 5 November 1971 memorandum requests the DCI to prepare a "consolidated intelligence program budget" which would provide a detailed review of the needs and performance of the intelligence community. This must be submitted to the President through OMB. We prefer for obvious reasons to think of this document as a National Intelligence Program Memorandum in which the emphasis is clearly on needs, priorities, and performance rather than dollars and people.

2. The approach we hope to take this year will be to have the DCI address several large intelligence problems (e.g., Soviet Strategic Weapons Program) in terms of what the problem is now, what the trend will be for the next several years, and relate how the programs contained in the various community budgets are geared to work against the problem. We will also want to address the adequacy or deficiency of resources. We propose to suggest to the Director that his NIPM look at the community resources as an integrated capability -- along the lines we took in the Congressional speech.

3. The purpose of this memorandum is to enlist your help and advice in identifying appropriate categories of coverage and in preparing the substantive base from which the DCI can treat the adequacy of community resources. We see the following as starters:

- Soviet Strategic Weapons, including considerations of the impact of the SALT Agreement/Treaty
- Chinese Strategic Weapons Program
- Soviet/Chinese General Purpose Forces

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- Southeast Asia
- Near East

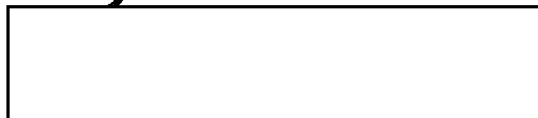
Additional papers will be drafted within this staff.

4. For each of the above subjects, I would appreciate a thoughtful paper, no more than 10 pages or so, which discusses some or all of the following:

- The intelligence task now, and as you see it several years from now (1974-78).
- What sources are deployed against the problem and the level of collection, processing, and analysis required.
- Which sources are providing the most useful information (identify sources producing less valuable information of marginal significance).
- Major gaps (identify new or expanded sources that might help fill the gaps).
- Changes in emphasis, use of resources, or capabilities that will affect you in the 1974-78 time period.

5. The OMB, through whom the Memorandum will be submitted, has requested that the National Intelligence Program Memorandum be submitted in early October. We want to try to make this date and will need inputs in very early August 1972. The staff here can then add discussions of specific program, resource, and management issues to your material and assemble the required financial data in time to permit internal Agency coordination as well as community coordination.

6. I am addressing this to you as the central point for these kinds of judgments, and would appreciate your enlisting DD/S&T and ONE advice and support as appropriate to ensure that the DCI has the full benefit of our best advice.



Bronson Tweedy  
D/DCI/IC

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